

International Journal of Business and Technology Studies and Research

ISSN: 2665-7716

http://www.ijbtsr.org

Volume 6, Issue 1, June 2024



Understanding How Algorithms Shape Consumer Choices: A Retail Consumer Framework

Kholoud FADEL¹, Elmos KONIS²

- ¹ European University Cyprus, Nicosia, Cyprus
- ² European University Cyprus, Nicosia, Cyprus

Abstract: Within the digital era, the retail industry is witnessing a transformation in consumer behavior, mainly driven by Artificial Intelligence (AI) algorithms. This paper presents the "Algorithmic Retail Consumer" framework, a unique approach devised by the author to examine the impact of AI on customer decision-making and customer engagement. The framework examines three essential dimensions: personalized experiences, predictive decision-making, and satisfactory consumer interactions. With the increasing importance of ethics in the implementation of AI technologies, the "Algorithmic Retail Consumer" framework seeks to empower retailers and consumers alike. By identifying key implications and challenges associated with AI implementation, the research promotes responsible AI practices and encourages informed consumer engagement with these technologies. Through its multidimensional approach and real-world case studies from diverse retail sectors, the paper provides practical insights and recommendations to facilitate effective adaptation to AI-driven consumer behavior.

Key Words: Artificial Intelligence, Consumer Behavior, Decision Making, Algorithmic Influence, Conceptual Framework, Retail, Ethics.

1. INTRODUCTION

Advancements in technology are fundamentally reshaping societies, leading to significant changes in our daily lives and shopping behaviors. Work environments are also experiencing a revolution driven by innovations like the metaverse (The GIP Digital Watch Observatory, 2024). The increasing immersion and interactivity of communication systems result from the growing prevalence of augmented reality experiences, as indicated by a 2023 study conducted by Snap. These ongoing changes are influenced by a multifaceted interplay of various factors (Snap Inc., 2023). The buying habits and decision-making processes of consumers are still greatly impacted by political, social, cultural, and economic factors. But data has emerged as a new dimension in the digital world. Lin (2024) argues that the rise in e-commerce has led to increased access to customer information. Each click, page scroll, and purchase decision are turned into a data point that provides insights into how customers behave throughout the buying process. To harness this data effectively, businesses need more than outdated statistical techniques. An increasing number of companies are now adopting artificial intelligence (AI) for sophisticated customer analytics. The adoption of AI allows companies to unlock insights and create value from their data in ways that traditional statistical approaches cannot match. By embracing AI, organizations can gain a competitive edge by innovating, deploying, and improving solutions at a scale. This shift toward AI-driven analytics is reshaping how businesses understand and engage with their customers (Lamarre et al., 2024).

The level of success for businesses is determined by customer satisfaction, which is heavily influenced by the user's experience. Effective digital marketing strategies are crucial in shaping this experience. While traditional marketing methods existed before Artificial Intelligence (AI), the rise of digital tools has changed consumer behavior, with a significant shift towards online shopping (Alexander, 2022; Richarme, 2020). This has necessitated the use of sophisticated AI-driven technologies to identify consumer buying trends and simplify consumer prediction and decision-making for businesses, merchants, and marketers (Gochhait *et al.*, 2020). The integration of AI has undoubtedly increased the significance and efficiency of digital marketing applications.

When users from all around the world engage consistently with digital platforms every day, the result is the creation of vast amounts of data known as big data. The global data generation is projected to increase to be more than 180 zettabytes in 2025. The term "big data analytics" describes the procedures, tools, and software used to gather, handle, and interpret diverse, high-volume, high-velocity data sets to get insights (Microsoft Azure, 2024). These data sets can be generated from several sources, be in the terabyte to zettabyte range in size, and contain structured, semi-structured, and unstructured data (Pathak, 2021). The procedure entails gathering, reviewing, and evaluating a lot of data to find patterns, insights, and market trends that can

assist businesses in making better decisions (Staff, 2024). Artificial intelligence enables marketing science to efficiently handle large volumes of data generated daily, resulting in highly accurate results. To predict consumer behavior, brands must track and assess the consumer journey. With automated "smart" processes and platforms, marketers can make more effective decisions by anticipating consumers' subsequent moves, enabling marketers and decision-makers to segment their client base and utilize the information to increase customer engagement and create new customer value. Nevertheless, the integration of AI into the customer journey raises questions about ethical considerations, data privacy, and algorithmic bias.

This paper proposes the "Algorithmic Retail Consumer" framework, a novel approach developed by the author, to the existing applications, opportunities, challenges, and future implications of artificial intelligence (AI) in the business landscape, especially in the retail sector. This framework provides the basis for the subsequent investigation of the impact of AI on customer behavior. Through this framework, the author of this article seeks to clarify the ethical concerns underlying the practical use of AI and investigate its potential impact on customer involvement and trust. This paper examines realworld case studies and builds on previous research to offer useful insights for businesses navigating the ever-changing landscape of AI-driven consumer behavior.

The following section will highlight the existing literature on consumer behavior to understand how AI is reshaping decision-making in the retail landscape. We then explore relevant frameworks to analyze the impact of AI on business strategies. Finally, ethical considerations of AI in retail are examined, emphasizing the importance of responsible data practices and frameworks like UNESCO's Recommendation on the Ethics of Artificial Intelligence.

2. LITERATURE REVIEW

This research aims to explore the potential of AI applications to explain their impact on consumer behavior. The author has reviewed key existing research on the topic, emphasizing the most relevant studies that highlight the role of Artificial Intelligence in analyzing consumer behavior. However, given the broad scope of consumer behavior analysis, further research is required to understand the impact of AI in this context fully.

2.1. Consumer Behavior Theories

The retail landscape is undergoing a rapid shift due to the influence of AI remodeling how consumers navigate their buying journey, which includes discovering, evaluating, and eventually purchasing the products. To understand this impact, examining established theories of consumer

behavior becomes pivotal. While these theories provide a valuable understanding of the consumer decision-making process, the integration of AI into the retail environment requires a more distinctive analysis. Consumer decisionmaking has captivated researchers for centuries. The foundation was established by early economists such as Oskar Morgenstern, John von Neumann, and Nicholas Bernoulli, who examined the economics of consumer choices with a primary focus on the act of purchasing (Richarme, 2020). Emerging from this perspective is "Utility Theory," which proposes that consumers base their decisions on the expected outcomes or benefits (Schiffman & Kanuk, 2007). When it comes to comprehending consumer behavior, some key theoretical approaches highlight distinct aspects of human behavior (Zhang & Chang, 2020).

Rajmohan (2016) argues that the classical Economic Man theory is based on rationality, focusing on the maximization of utility and weighing costs against benefits. The Psychodynamic Approach explores the subconscious, recognizing how hidden motives and desires influence customer decisions. The Behaviorist approach examines observed behaviors, highlighting the significance of reinforcement and conditioning. The Cognitive Approach uses frameworks such as the Stimulus-Organism-Response Model to provide insight into mental processes, such as information processing, memory, and perception. The Humanistic Approach emphasizes the significance of comprehending customers as distinct individuals with a range of objectives, while also acknowledging the complexity of individuality, emotions, and subjective experiences (Rajmohan, 2016).

Drawing on the insights from the reviewed consumer behavior theories, it is likely that adopting AI technologies may cause changes in consumer behavior that are inconsistent with preexisting theories. As a result, it's critical to closely assess how AI affects customer behavior, considering any possible changes or adaptations that may come from this integration. This implies that, although the current theories offer a foundation, they might require modification or expansion to completely reflect the impact of AI on the decision-making processes of consumers.

2.2. AI in Retail

AI has the potential to significantly impact the retail industry by improving decision-making, consumer experiences, and operational efficiency. AI enables merchants to obtain deeper insights and customize their services to individual needs by analyzing substantial amounts of customer data to predict demand and personalize marketing campaigns. This results in more sales, more satisfied clients, and increased competitive advantage (Brynjolfsson & McAfee, 2014).

After exploring key insights on AI related and emerging theories in the retail sector, we identified the most relevant literature from this perspective. A summary of these theories follows below.

Technology Acceptance Model (TAM): successful adoption of AI-powered solutions requires an

understanding of how consumers view these breakthroughs. TAM assists in determining whether AI-driven products will be accepted by consumers and in gauging user approval (Davis *et al.*, 1989).

Resource-Based View (RBV): based on this theory, artificial intelligence is a useful strategic tool that gives businesses a competitive edge. To maximize their influence, retailers must recognize and strategically use AI capabilities (Barney, 1991).

Dynamic Capabilities Theory: adjusting to change is crucial and proportional to the evolving retail landscape. To be competitive in an AI-driven economy, dynamic capabilities theory emphasizes the significance of learning, reconfiguring, and recognizing market developments (Teece *et al.*, 1997).

Well-known frameworks like the Technology Acceptance Model, the Resource-Based View, and the Dynamic Capabilities Theory offer valuable insights. However, investigating new theories is crucial, particularly those that address the evolving nature of consumer behavior and ethical considerations in AI-powered retail.

Founded in 2016 by computer scientist Joy Buolamwini, the Algorithmic Justice League (AJL) is a non-profit organization dedicated to digital advocacy for responsible AI. The AJL works to reduce bias and mitigate harms associated with artificial intelligence, while simultaneously promoting public awareness of its societal impact. They achieve this by amplifying the voices of vulnerable communities and equipping advocates with research tools. Ultimately, the AJL aims to shift the AI landscape towards more equitable and accountable practices (Algorithmic Justice League - Unmasking AI Harms and Biases, 2024)

The Fairness-Accountability-Transparency (FAT) Framework tackles AI and machine learning (ML) related issues. This theory focuses on developing AI responsibly, with a strong emphasis on ethics, fairness, accountability, and transparency (Microsoft Research, 2023)

Although the Fairness-Accountability-Transparency (FAT) Framework and the Algorithmic Justice League (AJL) provide insightful viewpoints on ethical AI development, several theories go deeper into the dynamics of consumer behavior and ethical issues in the context of AI retail. Below is a summary of some important theories.

The Customer Journey Framework with AI Integration examines potential biases and ethical issues by analyzing how AI affects decision-making throughout the purchasing process (Ai-Zhong & Zhang, 2022).

The explainable AI (XAI) Framework places a high priority on transparency by facilitating user comprehension of AI algorithms, cultivating confidence, and reducing manipulation (Gohel, 2021).

The Algorithmic Nudging and Consumer Choice Architecture Framework examines the ethical considerations of using AI-powered nudges to change customer behavior while encouraging responsible use and avoiding manipulation (Schmauder *et al.*, 2023).

Algorithmic Bias and Consumer Vulnerability Framework encourages responsible behaviours that protect vulnerable customer groups and tackles the possibility that AI will reinforce biases (Hasan *et al.*, 2022).

When taken as a whole, these frameworks provide a thorough understanding of how AI is influencing customer behavior in the retail industry, highlighting both its potential and ethical risks.

2.3. Ethical Considerations

In terms of business ethics, businesses employ AI-driven processes and apps in a way that fosters consumer and brand trust. To prevent data leaks and unethical handling, businesses must create safety measures that will securely store data and preserve the privacy of sensitive personal information (Dataethics, 2019). This implies that businesses must also ensure that data is gathered, stored, and protected following legal guidelines, and they must encourage governments to take similar action (Oliver & Vayre, 2015). Even though there have been more guidelines since 2019, the private sector still mostly depends on voluntary contributions (Haas & Gießler, 2020). However, several recent guidelines offer valuable frameworks for ethical AI development.

UNESCO's (2023) "Recommendation on the Ethics of Artificial Intelligence," is the world's first-ever AI ethics standard. This approach, grounded in core values like justice and transparency, places strong emphasis on the defense of human rights and dignity. It also highlights the critical importance of human oversight of AI systems. The recommendation encompasses a wide range of Policy Action Areas, empowering decision-makers to translate these fundamental values and principles into action across various domains, including data governance, the environment, gender equality, education, research, and health and social welfare (UNESCO, 2023).

The year 2019 marked the release of the "Ethics Guidelines for Trustworthy Artificial Intelligence," by the High-Level Expert Group on AI. These guidelines prioritise concerns of responsibility, human centricity, transparency, and privacy to develop trustworthy AI. They provide a solid foundation for the development of ethical AI inside the EU framework, even though they do not offer legal guidance (Ethics Guidelines for Trustworthy AI, 2019). These guidelines are critical for aligning AI development with ethical practices.

2.4. Gap Analysis

Authored by the researcher, the "Algorithmic Retail Consumer" framework addresses a critical gap in existing frameworks for understanding AI in retail. This novel approach empowers both retailers and consumers through responsible AI practices and informed engagement.

This dual approach provides a different perspective compared to frameworks primarily focused on retailer benefits. The suggested framework will promote responsible AI practices and ethical consumer engagement, potentially aligning with the explainable AI (XAI) framework and the algorithmic nudging r framework, respectively.

Gap Analysis in terms of opportunities and Challenges

Artificial intelligence (AI) is having an increasing impact on our society and our daily lives. Like many other key technologies, AI has a huge impact on consumer behavior. The capacity of AI to analyse large amounts of data and uncover unique patterns has enabled firms to predict client wants more accurately. This predictive power has transformed product suggestions and customer service interactions, allowing for a level of customisation that raises customer satisfaction, influences purchasing decisions, and increases customer engagement (Hironde, 2023).

The integration of artificial intelligence with enterprises brings in both potential opportunities and challenges. On the positive side, McKinsey research suggests that generative AI may add \$150 billion to the operating earnings of the garment, fashion, and luxury sectors in the next three to five years, conservatively, and up to \$275 billion in the most optimistic scenario. It can take in various types of "unstructured" data, such as raw text, photos, and video, and generate new kinds of media, ranging from fully written scripts to 3-D designs and realistic virtual models for video campaigns (Harreis *et al.*, 2023).

Additionally, the majority (97%) business owners believe ChatGPT will benefit their organisation and one-third of firms intend to use ChatGPT to create website content, and 44% intend to use ChatGPT to create material in other languages. Artificial intelligence is used by more than half of business owners for cybersecurity and fraud control and almost half of business owners (46%) utilize AI to create internal communications. Moreover, AI is expected to boost client connections by nearly two-thirds of business owners (64%) (Haan, 2023).

However, AI also presents several challenges. One in every four business owners is concerned about the impact of AI on website traffic. Over 40% are concerned about an overreliance on technology because of AI use. High initial expenses, a lack of expertise and technical capabilities, data protection issues, resistance to change, and complexity and integration issues are all significant challenges.

Despite the hurdles to implementation, the potential benefits of incorporating AI into business operations are enormous. These advantages go beyond simple process automation to include greater marketing results, revenue growth, a better understanding of client wants, enhanced service experiences, fraud detection, and increased customer support reliability (Kole, 2020).

Considering these benefits, organizations are constantly looking for new ways to improve their performance by incorporating AI and machine intelligence (Martech, 2022). These challenges highlight the need for practical solutions and frameworks that bridge the gap between theoretical potential and real-world implementation.

Gap Analysis: Contributions of the Literature Review

This review makes various contributions which can be categorized as per the below.

- Academic contribution lies in highlighting the crucial research clusters that enhance our comprehension of current trends and the advancement of theoretical development in the field of artificial intelligence and consumer behavior (AI & CB). Moreover, in understanding how AI can be integrated into customers' interactions, filling a gap in the comprehensive understanding of this dynamic.
- Managerial guidance. This section of the literature review bridges a critical gap by translating theoretical knowledge of AI and consumer behavior into practical applications for managers. By providing actionable insights on how AI is utilized by consumers for decision-making and on predicting consumer behavior and comprehending how AI can impact consumer behavior so the organization can improve their marketing strategies and achieve their business goals. Additionally, insights are provided regarding AI actors and how the customers perceive them and interact with them, allowing managers to enhance the customer experience.
- Ethical Practices. The review highlights responsible and ethical use of AI by focusing on factors like transparency, handling of data, and privacy concerns. This assists managers in avoiding potential challenges and ensuring responsible AI adoption.
- Societal Impacts. The review highlights the significant effects of AI on society.

3. THE ALGORITHMIC RETAIL CONSUMER FRAMEWORK

This section introduces the "Algorithmic Retail Consumer" framework, a novel approach developed by the author to understand how AI is shaping consumer behavior in the retail sector. This framework proposes a multidimensional approach for analyzing the impact of AI in retail, offering practical insights through real-world applications and case studies.

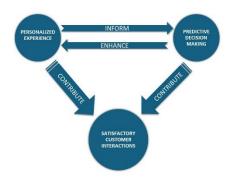


Figure 1: Algorithmic Retail Consumer Framework-Own work

3.1. Key Dimensions

Personalized Experiences

Refer to tailoring interactions, materials, and offerings to each customer's particular requirements and preferences. In the retail context, this entails creating personalized shopping experiences for customers through AI-driven methods. This dimension looks at how AI customizes users' interfaces, marketing materials, and product suggestions based on individual preferences and behaviours, so personalizing the customer journey (Edelman, 2022). Including this dimension in the customer journey can result increasing customer engagement and loyalty, increasing conversion rates and assisting in more efficient decision making.

Predictive Decision Making

Businesses can predict the behavior and preferences of their customers by utilizing AI's predictive capabilities. Artificial intelligence (AI) algorithms can predict future customer actions and offer insights into touchpoints and interactions along the journey by evaluating historical data. This aids companies in efficiently guiding customers by helping them to proactively optimize touchpoints, messaging, and personalize provide pertinent recommendations (Chib, 2023). Predictive decisionmaking also makes it easier to allocate resources wisely, enabling marketers to concentrate efforts and funds on the channels, campaigns, and client groups that have the best chance of producing the best results. This leads to performance efficiency in terms of cost and increased ROI (Subhashis, 2023).

• Satisfactory Customer Interaction

This dimension focuses on using AI to leverage chatbots, virtual assistants, and recommendation engines to promote positive and interesting interactions between customers and retailers. (MIT Technology Review, 2023). In other words, Satisfactory Customer Interaction is the caliber of of interactions that occur between customers (shoppers) and retailers (companies). The goal of these interactions is to make sure that customers have a great, easy, and enjoyable experience at every stage of the buying process, from product browsing to making purchases and asking for after-sale support. The benefits of this dimension lie in providing Enhanced Customer Satisfaction, Increased Loyalty, Efficient Support, and Data-Driven Insights.

3.2. Interconnectedness of the Dimensions

Personalized Experiences, Predictive Decision-Making, and Satisfactory Customer Interaction—the three components of the "Algorithmic Retail Consumer" framework, are interconnected. They operated in an integrated manner to produce a seamless customer experience.

• Personalized Experiences inform Predictive Decision Making

Data gathered through personalized interactions (for example, purchase history, and product preferences) empowers AI algorithms to predict future behavior and personalize future offerings. Retailers can leverage this data to forecast customer needs and preferences, resulting in more accurate forecasts and targeted marketing strategies.

 Predictive Decision Making enhances Personalized Experiences

Retailers can further personalize experiences by using insights obtained from forecasting customer behavior. Artificial intelligence (AI) may customize product recommendations and marketing content material by anticipating requirements and preferences. This leads to a better personalized and relevant shopping experience.

 Predictive Decision Making and Personalized Experiences support satisfying interactions with customers.

In the end, Personalized Experiences and Predictive Decision-Making choices help to foster positive and engaging connections between consumers and retailers. Artificial Intelligence (AI) enhances customer satisfaction by anticipating potential issues and personalizing interactions to meet individual needs. This results in customer satisfaction, loyalty, and higher brand perception.

3.3. The Ethical Implications Surrounding the Algorithmic Retail Consumer Framework

Each dimension of the "Algorithmic Retail Consumer" framework presents distinct ethical considerations that require careful attention when implementing AI in the retail industry.

Personalized Experiences:

- Privacy concerns: excessive data collection for personalization can raise concerns about customer privacy and the potential misuse of personal data. Balancing personalization with data protection requires transparent practices and user control over data collection and usage (Möhlmann, 2021).
- Algorithmic bias: AI algorithms can perpetuate existing societal biases if trained on biased datasets. This may lead to unfair or discriminatory outcomes for certain groups of customers, impacting their access to products or recommendations (Dwivedi, 2024).
- Manipulation and nudging: personalized experiences can sometimes be borderline on manipulation, using psychological techniques to influence customer behavior. Striking a balance between personalization and respecting user autonomy is crucial (Möhlmann, 2021).

Predictive Decision-Making:

• Transparency and explain ability: the logic behind AI-driven predictions should be transparent and explainable to customers. This ensures fairness and allows users to understand how their data is used to predict their behavior (Novelli *et al.*, 2023).

- Algorithmic bias: like personalized experiences, bias in the training data can lead to discriminatory outcomes in predictive models. Regular monitoring and mitigation strategies are vital to address potential bias (Barton *et al.*, 2019).
- Accountability and responsibility: when AI-driven predictions lead to negative consequences for customers, who is accountable? Establishing clear lines of responsibility for decisions made by algorithms is crucial (Baer & Kamalnath, 2017).

Satisfactory Customer Interaction:

- Job displacement: advancements in AI-powered customer interactions may lead to job displacement in customer service sectors. Balancing automation with human interaction and providing support and retraining to potentially impacted workforce is essential (Lepri *et al.*, 2017).
- Deception and trust: AI-powered chatbots or virtual assistants should be identified as such to avoid misleading customers into believing they are interacting with humans. Building trust through transparency and ethical use of AI is crucial (Manure *et al.*, 2023).
- Accessibility and inclusivity: AI-powered interactions should be accessible to all users, regardless of technical literacy or disabilities. This may involve incorporating alternative interfaces or ensuring assistive technologies can interact with AI systems (Sampson *et al.*, 2019). By acknowledging and addressing these ethical considerations, retailers can responsibly leverage AI within the "Algorithmic Retail Consumer" framework, achieving positive outcomes for businesses and customers while upholding ethical principles.

3.4. Practical Applications of the Algorithmic Retail Consumer Framework

Numerous retail businesses have employed artificial intelligence to impact consumer behavior, increase customer expenditure, enhance customer satisfaction, and accelerate growth. Here are a few case studies that align with the three key dimensions of the "Algorithmic Retail Consumer" framework.

Case Study on Personalized Experience

AI is changing how retailers personalize the customers' purchasing experience to make the consumer's life easier. AI is already present in a few places along the customer journey. Retailers can use AI techniques to replicate the instore experience for online shoppers. Visual search solutions like Google Lens eliminate the need for users to rely on product descriptors and instead search for what the item truly looks like. Once the customer has chosen the perfect item, stores' augmented reality (AR) try-on tools can help the shopper achieve the proper fit and style (Chacko, 2023).

Asos, the online fashion and cosmetics company, uses AI to create a personalized shopping experience for its customers. As viewed on the company website (ASOS, 2024), Asos implemented a "visual search tool" called "Style Match," where customers find products on the app easily. The customer must shoot a photo or upload one from the photo library. Asos will assist the client in locating the item seen in the image or recommend a similar one. Furthermore, Asos leverages augmented reality (AR) to improve the online buying experience. Their app has a feature called "See My Fit," which uses augmented reality (AR) to digitally map the goods onto a model in the customer's preferred size range. "Virtual Catwalk" is another feature in their app that lets users see products in a real-life environment.

Asos case study aligns with the personalized experiences dimension, as it demonstrates how AI personalizes product discovery and selection through visual search and virtual try-on, according to individual preferences.

Case Study on Predictive Decision Making

Amazon leverages AI for predictive decision making, especially when it comes to its customized product recommendations. AI makes relevant product recommendations to individuals by combining content-based filtering (analyzing product features and user reviews) (Cohen, 2020).

Amazon uses collaborative filtering (analyzing purchase and browsing behavior) to make relevant product recommendations that customers are likely to find interesting by analyzing the purchase histories and browsing habits of individual users and groups of like users. The "Recommended Products" and "Customers Who Bought This Also Bought" sections clearly demonstrate this strategy (Messaoudi & Loukili, 2024). The "Recommended Products" and "Customers Who Bought This Also Bought" sections demonstrate this customized approach, which increases consumer satisfaction, conversion rates, and product discovery. But maintaining user trust while balancing personalization with algorithmic bias mitigation and data privacy demands careful attention to detail. It also means giving people a choice over how much personalization they receive.

Case Study on Satisfactory Customer Interactions

AI-powered chatbots can handle routine searches, order tracking, and fundamental customer complaints autonomously, saving time for customer care personnel and providing immediate assistance to customers. Based on the customer's buying history, chatbots can also deliver personalized product suggestions and cross-selling opportunities. This is one of the most extensively used AI applications in the retail industry (Real Use Cases for AI in Retail, 2023).

Sephora, a well-known retailer of cosmetics, leverages chatbot technology in an innovative way with its "Virtual Artist." Referring to the company website, customers can virtually test makeup before buying it with the assistance

of this AI-powered chatbot, which improves online shopping and increases sales. The Virtual Artist is initiated when a customer starts a chat with the chatbot via the Sephora website or the mobile app. Then the chatbot uses facial recognition technology to recognize and analyse the customer's face through the webcam or the smartphone camera. The app scans the face and identifies the lips, eyes, and cheeks for product placement. It also allows the customer to experiment virtually on makeup so they can see how a certain lipstick or eyeliner will look on them. In addition to makeup tutorials, purchases, and further assistance (Sephora, 2024). Sephora virtual artist is a game changer as it is likely boosting sales because the customers are making more confident purchases. Also, Sephora offers a personalized experience by tailoring recommendations that are relevant to customer's preferences and as a result increasing satisfaction. Additionally, this feature fosters convenience and accessibility by letting the customer try on the product from the comfort of their homes or wherever they are. As a result, returns and exchanges will decrease due to less mismatched purchases.

6. CONCLUSIONS

In conclusion, artificial intelligence (AI) is rapidly transforming the retail landscape, significantly impacting both consumer behavior and business operations. While the opportunities presented by AI are vast, ranging from enhanced customer experiences to improved marketing strategies and revenue growth, challenges also exist, including ethical considerations, data privacy concerns, and potential disruptions to traditional workflows.

However, by embracing a responsible and consumer-centric approach to AI adoption, retailers can unlock the full potential of this technology. This conclusion underlines the importance of the "Algorithmic Retail Consumer" framework, a novel approach developed by the author. This framework offers a multidimensional lens for analyzing the impact of AI in retail, focusing on personalized experiences, predictive decision-making, and satisfactory customer interaction. By employing this framework, retailers can gain valuable insights into consumer behavior in the age of AI, ultimately fostering a more balanced and successful approach to AI integration within their business strategies.

References

Ai-Zhong, H., & Zhang, Y. (2022). AI-powered touch points in the customer journey: A systematic literature review and research agenda. *Journal of Research in Interactive Marketing*, *17*(4), 620–639. https://doi.org/10.1108/jrim-03-2022-0082

Alabed, A., Javornik, A., & Gregory-Smith, D. (2022). Al anthropomorphism and its effect on users' self-congruence and self-AI integration: A theoretical framework and research agenda. *Technological Forecasting and Social Change,* 182, 121786. https://doi.org/10.1016/j.techfore.2022.121786

Alexander, L. (2022, November 30). The Who, What, Why,; How of Digital Marketing. *HubSpot*. https://blog.hubspot.com/marketing/what-is-digital-marketing

Algorithmic Justice League. (2024). Learn more. https://www.ajl.org/learn-more

Algorithmic Justice League. (2024). Unmasking AI harms and biases. https://www.ajl.org/

Amar, J., Rahimi, S., Surak, Z., & Von Bismarck, N. (2022, February 15). AI-driven operations forecasting in data-light environments. *McKinsey & Company*. https://www.mckinsey.com/capabilities/operations/our-insights/ai-driven-operations-forecasting-in-data-light-environments

ASOS. (2024). *Online shopping for the latest clothes & fashion*. https://www.asos.com/

Baer, T., & Kamalnath, V. (2017, November 10). Controlling machine-learning algorithms and their biases. *McKinsey & Company*. https://www.mckinsey.com/capabilities/risk-and-resilience/our-insights/controlling-machine-learning-algorithms-and-their-biases

Barney, J. B. (1991). Firm resources and sustained competitive advantage. *Journal of Management*, *17*(1), 99–120. https://doi.org/10.1177/014920639101700108

Barton, G., Lee, N. T., & Resnick, P. (2019, May 22). Algorithmic bias detection and mitigation: Best practices and policies to reduce consumer harms. *Brookings*. https://www.brookings.edu/articles/algorithmic-bias-detection-and-mitigation-best-practices-and-policies-to-reduce-consumer-harms/

Beasley, K. (2021, August 11). Unlocking the power of predictive analytics with AI. *Forbes*. https://www.forbes.com/sites/forbestechcouncil/2021/0 8/11/unlocking-the-power-of-predictive-analytics-with-ai/

Brynjolfsson, E., & McAfee, A. (2014, January 20). The second machine age: Work, progress, and prosperity in a time of brilliant technologies. *Google Books*. https://books.google.com.cy/books?id=WiKwAgAAQBAJ&printsec=frontcover#v=onepage&q&f=false

Chacko, A. (2024, February 28). Top AI use cases in marketing to elevate your 2024 strategy. *Sprout Social*. https://sproutsocial.com/insights/ai-use-cases-in-marketing/

Chib, K. (2023, July 17). Using AI to map customer journeys & deliver better CX. *Grazitti Interactive*. https://www.grazitti.com/blog/ai-at-the-heart-of-

personalization-unraveling-customer-journeys-foroptimal-cx/

Cohen, B. (2020, October 13). Amazon's secret to Al-Powered product recommendations. *Modern Distribution Management*. https://www.mdm.com/article/techoperations/technology/amazons-secret-to-ai-powered-product-recommendations/

Dataethics. (2019, November 6). Danish companies behind seal for digital responsibility. *Dataetisk Tænkehandletank*. https://dataethics.eu/danish-companies-behind-seal-for-digital-responsibility

Dwivedi, D. (2024). Algorithmic Bias: A challenge for ethical artificial intelligence (AI). *ideas.repec.org*. https://ideas.repec.org/h/spr/sprchp/978-981-99-8834-1_5.html

Edelman, D. C. (2022, February 15). Customer experience in the age of AI. *Harvard Business Review*. https://hbr.org/2022/03/customer-experience-in-theage-of-ai

eTail Palm Springs 2025. (2023, October 13). Real use cases for AI in retail. *eTail Palm Springs 2025*. https://etailwest.wbresearch.com/blog/real-use-casesfor-ai-in-retail

Ethics guidelines for trustworthy AI. (2019, April 8). *Shaping Europe's Digital Future*. https://digitalstrategy.ec.europa.eu/en/library/ethics-guidelinestrustworthy-ai

FATE: Fairness, accountability, transparency & ethics in AI. (2023, February 16). *Microsoft Research*. https://www.microsoft.com/en-us/research/theme/fate/publications/

Gochhait, S., Mazumdar, O., Chahal, S., Kanwat, P., Gupta, S., Sharma, R., Pandit, V., Brahma, R., & Sachan, R. (2020). Role of artificial intelligence (AI) in understanding the behavior pattern: A study on e-commerce. In *Lecture notes in electrical engineering* (pp. 1600–1606). https://doi.org/10.1007/978-981-15-1420-3_166

Gohel, P. (2021, July 12). Explainable AI: Current status and future directions. *arXiv.org*. https://arxiv.org/abs/2107.07045

Haan, K. (2023, April 24). How businesses are using artificial intelligence in 2024. *Forbes Advisor*. https://www.forbes.com/advisor/business/software/ai-in-business/

Haas, L., & Gießler, S. (2020). In the realm of paper tigers – Exploring the failings of AI ethics guidelines.

AlgorithmWatch. https://algorithmwatch.org/en/aiethics-guidelines-inventory-upgrade-2020

Harreis, H., Koullias, T., Roberts, R., & Te, K. (2023, March 8). Generative AI: Unlocking the future of fashion. *McKinsey & Company*. https://www.mckinsey.com/industries/retail/our-insights/generative-ai-unlocking-the-future-of-fashion

Hasan, A., Brown, S., Davidović, J., Lange, B., & Regan, M. (2022). Algorithmic bias and risk assessments: Lessons from practice. *Digital Society*, 1(2). https://doi.org/10.1007/s44206-022-00017-z

Hironde, J. (2024, February 20). Al's impact on the future of consumer behavior and expectations. *Forbes*. https://www.forbes.com/sites/forbestechcouncil/2023/0 8/31/ais-impact-on-the-future-of-consumer-behavior-and-expectations/

Katawetawaraks, C. (2013, October 25). Online shopper behavior: Influences of online shopping decision. https://papers.ssrn.com/sol3/papers.cfm?abstract_id=23 45198

Kole, S. (2020, July 16). Artificial intelligence (AI) in business - A complete guide. *Business World iT*. https://www.businessworldit.com/ai/artificial-intelligence-in-business/

Lamarre, E., Singla, A., Sukharevsky, A., & Zemmel, R. (2024a, March 4). A generative AI reset: Rewiring to turn potential into value in 2024. *McKinsey & Company*. https://www.mckinsey.com/capabilities/mckinsey-digital/our-insights/a-generative-ai-reset-rewiring-to-turn-potential-into-value-in-2024

Lamarre, E., Singla, A., Sukharevsky, A., & Zemmel, R. (2024b, March 4). A generative AI reset: Rewiring to turn potential into value in 2024. *McKinsey & Company*. https://www.mckinsey.com/capabilities/mckinsey-digital/our-insights/a-generative-ai-reset-rewiring-to-turn-potential-into-value-in-2024

Lepri, B., Oliver, N., Letouzé, E., Pentland, A., & Vinck, P. (2017). Fair, transparent, and accountable algorithmic decision-making processes. *Philosophy & Technology, 31*(4), 611–627. https://doi.org/10.1007/s13347-017-0279-x

Lin, Y. (2024, January 4). Global ecommerce sales growth report: Growth report by Shopify. *Shopify*. https://www.shopify.com/blog/global-ecommerce-sales

Manure, A., Bengani, S., & Saravanan, S. (2023). Transparency and explainability. In *Apress eBooks* (pp. 61–106). https://doi.org/10.1007/978-1-4842-9982-1_3

Martech, A. (2022, January 19). How do businesses use artificial intelligence? *Wharton Online*. https://online.wharton.upenn.edu/blog/how-do-businesses-use-artificial-intelligence/

Messaoudi, F., & Loukili, M. (2024). E-commerce personalized recommendations: A deep neural collaborative filtering approach. *Operations Research Forum*, *5*(1). https://doi.org/10.1007/s43069-023-00286-5

Microsoft Azure. (2024). Microsoft Azure: Microsoft Azure. https://azure.microsoft.com/en-us/resources/cloud-computing-dictionary/what-is-big-data-analytics/

MIT Technology Review. (2023, September 15). Building customer relationships with conversational AI. *MIT Technology Review*. https://www.technologyreview.com/2021/03/29/10213 61/building-customer-relationships-with-conversational-ai/

Möhlmann, M. (2021, August 30). Algorithmic nudges don't have to be unethical. *Harvard Business Review*. https://hbr.org/2021/04/algorithmic-nudges-dont-have-to-be-unethical

Novelli, C., Taddeo, M., & Floridi, L. (2023). Accountability in artificial intelligence: What it is and how it works. *AI & SOCIETY*. https://doi.org/10.1007/s00146-023-01635-y

Oliver, M. A., & Vayre, J. S. (2015). Big data and the future of knowledge production in marketing research: Ethics, digital traces, and abductive reasoning. *Journal of Marketing Analytics*, 3(1), 5–13. https://doi.org/10.1057/jma.2015.1

Pathak, R. (2021, May 27). What is big data analytics? Definition, advantages, and types. *Analytics Steps*. https://www.analyticssteps.com/blogs/what-big-data-analytics-definition-advantages-and-types

Rajmohan, R. (2016). Consumer behaviour theories and models. Bharathuniv. https://www.academia.edu/24464663/CONSUMER_BEH AVIOUR_THEORIES_AND_MODELS

Richarme, M. (2020, October 21). Consumer Decision-Making Models, Strategies, and Theories, Oh my! *Decision Analyst*.

https://www.decisionanalyst.com/whitepapers/decisionmaking/

Sampson, C., Arnold, R. J., Bryan, S., Clarke, P., Ekins, S., Hatswell, A. J., Hawkins, N., Langham, S., Marshall, D. A., Sadatsafavi, M., Sullivan, W., Wilson, E., & Wrightson, T. (2019). Transparency in decision modelling: What, why, who and how? *PharmacoEconomics*, *37*(11), 1355–1369. https://doi.org/10.1007/s40273-019-00819-z

Sankaran, V. (2019, February 1). Empowering Consumer Research with Data Science. $\it IEEE$ Conference Publication | $\it IEEE$ Xplore.

https://ieeexplore.ieee.org/document/8701356

Schiffman, L. G., & Kanuk, L. L. (2007). *Consumer Behavior*. Prentice Hall.

Schmauder, C., Karpus, J., Moll, M., Bahrami, B., & Deroy, O. (2023). Algorithmic nudging: The need for an interdisciplinary oversight. *Topoi-an International Review of Philosophy*, 42(3), 799–807. https://doi.org/10.1007/s11245-023-09907-4

Sephora. (2024). Sephora Singapore. *Sephora*. https://www.sephora.sg/pages/virtual-artist

Snap Inc. (2023, June 19). SNAP showcases research advancements at CVPR 2023: *Snap Newsroom*. https://snap.com/. https://newsroom.snap.com/en-GB/snap-showcases-research-advancements-at-cvpr-2023

Staff, C. (2024, January 2). What is big data analytics? Definition, benefits, and more. *Coursera*. https://www.coursera.org/articles/big-data-analytics

Subhashis, J. (2023, December 25). What is AI Customer Journey and How to Use it. *Sprinklr*. https://www.sprinklr.com/cxm/ai-customer-journey/

Teece, D. J., Pisano, G., & Shuen, A. (1997). Dynamic capabilities and strategic management. *Strategic Management Journal, 18*(7), 509–533. https://econpapers.repec.org/article/blastratm/v_3a18_3 ay_3a1997_3ai_3a7_3ap_3a509-533.htm

The GIP Digital Watch Observatory. (2024). Metaverse in 2024: Predictions and Trends | DW Observatory. *Digital Watch Observatory*. https://dig.watch/technologies/metaverse

UNESCO. (2023, May 16). Recommendation on the ethics of artificial intelligence. https://www.unesco.org/en/articles/recommendation-ethics-artificial-intelligence

Zhang, J. Z., & Chang, C. (2020). Consumer dynamics: Theories, methods, and emerging directions. *Journal of the Academy of Marketing Science*, 49(1), 166–196. https://doi.org/10.1007/s11747-020-00720-8